## MAJOR PROJECTS & REGENERATION TEAM PROJECT UPDATE – November 2012



## Team Objectives:

The Major Projects & Regeneration Team manages, together with public and private sector partners, the implementation of key regeneration and infrastructure projects that support the city's economic growth and contribute to the transformation of the city for all, including the development of key employment sites. Successful delivery of these major projects provides new business space and employment opportunities, new homes, and community and leisure facilities. Development can also act as a regenerative catalyst encouraging further investment in the city.

Each of our projects contributes towards a vision of shaping the city by developing and sustaining the economy, preserving and promoting our heritage, growing our cultural offer and improving the quality of life for our residents, visitors and businesses. All projects consider the importance of good urban design and public realm, and also ensure that new development has the minimum possible environmental impact. Generally the projects do not receive direct capital investment from the city council and are dependent upon development partners providing external investment.

## The Team:

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Project Name & Description	Officer Lead	Background and current project status	Impacts & Outputs	Current project timetables and milestones
Black Rock	Director:	Policy & Resources Committee on	The final longer term objectives for	Cross party Project Board set
	Geoff Raw	12 July 2012 agreed with the	this site will be considered in the	up: April 2012.
New procurement		recommendation of the Black Rock	context of their full financial,	
exercise to start in 2013	Project	Project Board to end the legal	economic, social and	Agreement to terminate
following research and	Mgr:	agreement with the previous	environmental impact. A formal	Development Agreement
feasibility work with the	Katharine	developer of the Black Rock Site	evaluation process will be	with Brighton International
Project Board to agree	Pearce	(Brighton International Arena Ltd)	conducted and the criteria for	Arena: July 2012.
procurement route and	(permanent	and to revert back to the market	evaluating bids will be agreed in	
overarching objectives.	procureme	for fresh proposals. The Brighton	advance with the Black Rock	Temporary uses taken to
	nt)	International Arena scheme, which	Project Board and by EDCC before	Project Board: 4 <sup>th</sup> October
Temporary Uses to be		had been given landlord consent	the procurement process begins.	2012.
procured immediately for	Toni	to proceed in 2007, was no longer		
a	Manuel/	viewed by Councillors as offering a	A similar process has been	Advertising for proposals:
Leisure use for a minimum	Adam	viable development for the site.	adopted in relation to the short	September 2012. Deadline: 1 <sup>st</sup>
3 year term.	Bates		term solution for the site.	October 2012.
	(temporary	A cross party Black Rock Project		
Deadline for submissions:	use	Board has been established and		Report to EDCC 15 <sup>th</sup>
October 2012. Report to	proposals	will have a role in evaluating		November 2012 regarding a 3
EDCC November 2012.	and report for EDCC	proposals for recommendation to		year temporary use and key
	20-11-12)	EDCC and, if need be, Policy &		terms of lease.
	20-11-12)	Resources Committee (re any		
		contractual or financial terms).		
Brighton Centre	Directors:	A mixed use development	Capital Value: £350–400m	A full and comprehensive
	Geoff Raw	including a new Conference and		survey of the whole building
Options are being		Exhibition Centre has the capacity	Lifetime Value of whole new build	was completed in June 2012
considered to review the	Project	to utilise land holdings from	development to Local Economy:	and officers will be reviewing
future of the Convention	Mgr:	Standard Life Investments and	£3.5 billion	the results and assessing the
Centre which include:	Katharine	allow extension to the current	Total Net Additional Jobs with new	capacity of the centre to
Retaining plans to progress	Pearce	Churchill Square Shopping Centre.	build centre and expanded retail:	deliver a greater income
a new-build centre if a		It can also provide upwards of	1,462 [estimate for concept	turnaround to support costs
fully funded scheme can		1,000 jobs. The council has	scheme agreed in 2008].	of a longer term
be achieved within the		undertaken extensive feasibility		refurbishment.
next few months		studies on the specification, design,	This project has significant	
OR		financial viability and cost of a new	implications for Business Rate	
a full scale 25 year		facility, but a large funding gap	income but the Impacts and	
refurbishment of the		remains and discussions are	Outputs of a full refurbishment	
current centre.		ongoing with Standard Life to	option versus a new build option	
The new build option		explore a possible way forward.	will be reported to Committee	

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would provide a new 24,500sqm Centre to be delivered as part of an integrated redevelopment of the area to the south of Churchill Square incorporating an expanded shopping centre, cinema and parking.		Recent improvement works have also taken place to maintain the economic impact of the current conference centre with beneficial results in terms of future diary bookings. The council is now involved in a more comprehensive review of the present building <u>as a whole</u> to explore the full costs and implications of a wider long term full refurbishment versus the option of a wider scale new build and extension of Churchill Square.	once the current feasibility work, costings and wider impacts have been assessed and worked through.	
<b>Circus Street</b> The proposal for the site, dubbed 'Grow Brighton' is to build a high-quality sustainable mixed use development providing a new university library and teaching space for the University of Brighton; employment space, from corporate office down to move on space and managed workspace for the creative industries; residential units, student accommodation, ancillary retail and a state of the art dance studio for South East Dance.	Director: Geoff Raw Project Mgr: Max Woodford	The city council has now signed a refreshed development agreement with the developers, The Cathedral Group, and the University of Brighton. This development agreement is in line with the Heads of Terms agreed at Cabinet earlier in the year and should now unlock the development potential of the site. Cathedral Group are close to announcing new architects to realise their vision for the site. This follows a design competition involving the partners. All partners are also now exploring the options around the interim use of the site in more detail, with a planning application submitted to refresh the previous short-term	<ul> <li>This scheme will deliver the following uses:</li> <li>New Library and teaching space for the University of Brighton and Student Accommodation (c.400 bed residences) as part of an improved educational quarter</li> <li>Dance Studio and Creative Space for the city</li> <li>Corporate Offices</li> <li>Strata Offices</li> <li>Retail</li> <li>Residential: c.160 -200 units (depending upon final mix)</li> <li>Creative Industries Market</li> <li>The headline economic benefits include 140 FTE (full time equivalent) construction jobs and 170 FTE jobs generated by the completed development, and an economic impact in the city</li> </ul>	<ul> <li>Sept/Oct 2012: Run Design Competition.</li> <li>November 2012: Start detailed design.</li> <li>May 2013: Submit planning application.</li> </ul>

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		consents for interim uses.	economy of £153m over ten years. The qualitative benefits include the fact that student housing will relieve pressure on the private rented sector; there will be more, affordable, homes; the dance studio provides a focus for dance in the city; it will further integrate the university into the heart of the city and will bring enterprise to creativity through, for example, the creative industries market. There are also physical and townscape improvements linked to the public event square and permeability of the site, replacing the existing derelict market building. The inclusion of the creative space and dance studio within the	
			scheme will contribute to its long term success in terms of the vibrancy of the area. It will diversify the usage of the site in terms of the range of users and the timings of usage. This will help stop the site becoming an island site and connect it into the other sites with cultural facilities in the city, close to the cultural quarter.	
Edward Street/American Express A development of the	Director: Geoff Raw Project	Planning Permission (ref: BH2009/01477) was granted on 21/12/09 for a new office building on the site. The development	Retention of the city's largest private sector employer, and making Brighton the focus for future Amex European job growth.	Amex have until 2016 at the very latest to vacate and demolish the old Amex House.
land to the north of Amex House to build the new headquarters building for American Express.	Mgr: Max Woodford	description is: Demolition of existing ancillary office accommodation and erection of 5-9 storey office	£140m investment in the new building.	Early 2013: Public consultation on Planning Brief for phase 2 works.

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building plus two basement floors. Erection of 2-4 storey service facilities building fronting Mighell Street. New vehicular access off John Street. 106 car parking spaces and 132 cycle parking spaces and associated landscaping. uild Update: /ork on the exterior is largely omplete and the building now eing fitted out ready for ccupation towards the end of 012. /ork is in progress on a new lanning Brief for the remainder of ne site (and the surrounding area) s part of a phase 2. This is likely to o out to public consultation in the ew year.	<ul> <li>36,000sqm of new office floorspace.</li> <li>Retention of 3,000 jobs in the city.</li> <li>The s106 includes payment to the nearby Carlton Hill school of £300k for playground improvements (planning approved for a new playground scheme) and a £100k replacement boiler for improved environmental performance (now installed).</li> <li>Potential future phase 2 unlocked by planned demolition of existing Amex House to provide further office, residential and commercial uses.</li> </ul>	
HCC has been engaged in the roject since 2007; becoming a full artner in April 2008. Planning ermission was granted in January 011. The lease of the land from ESCC to HCC (required to enable ppropriation of the land for lanning purposes) was agreed nd exchanged in June 2011 and, ollowing advertisement, the land vas appropriated in July 2011.	This £19m project will provide a new purpose-built facility that will bring together the combined collections of all three partners; the archives and historical resources of East Sussex and Brighton & Hove, and the special collections of the University of Sussex, including the Mass Observation Archive. It will house over six miles of material dating back over 900 years and will have capacity for growth over the next 20 years.	<ul> <li>Partnership and lease arrangements to be concluded - November 2012</li> <li>Construction work completed - January 2013</li> <li>Acclimatisation and Proving Period - Feb to May 2013</li> <li>Long-term management and governance arrangements agreed by Project Board - Feb 2013</li> <li>Practical Completion - May 2013</li> <li>Partners move in - June to</li> </ul>
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opening up access to the partners' collections in a one-stop shop for all aspects of the historic environment, and will enable people to research their local and family history. The new Centre will represent the next generation of archive buildings in the UK in line with the Government's Archives Policy.		Building works continue to go well and have progressed broadly in line with programme, now at week 66 of 93, and the project remains within budget. The Topping Out ceremony was held on 1 October. External works are at an advanced stage with the main focus of activity being progression of the internal decorations and fit out. 1st floor shelving in the Repository Block is nearing completion and 2 <sup>nd</sup> floor shelving is approximately 50% complete. Works to the People Block are also progressing at pace and the Energy Centre envelope is nearing its final stages. Good progress has been made towards discharge of planning conditions and there is currently no indication of any problems in this area. The Keep is on track to achieve BREEAM Excellent with a projected overall score of 78.74% and an 86.96% score in Energy and 100% in Water.	required standards for the storage and preservation of historical archives and will be the most sustainable archive building of its type in the country; a considerable achievement since the nature of the building requires tight environmental controls and its location has posed challenges. Sustainability measures have been at the heart of the project from the outset and have been a priority in the design of the building. It incorporates a biomass boiler using sustainable and locally sourced wood chips, photo-voltaics on the plant room roof, a 'green roof' on the People Block, rainwater harvesting, solar water heating, and heat recovery in the air conditioning system. It will provide much improved public access and services, with new education and learning spaces, and provide opportunities for outreach and community work.	• Open to public – November 2013.
<b>i360</b> The construction of a 175m high observation tower will offer visitors views for 25 miles along the south	Director: Geoff Raw Project Mgr: Katharine	Policy & Resources Committee approved funding proposals on 12 July 2012 and final funding has now been secured for the project with the Council acting as senior lender. Equity funds of £28m will be	600-800,000 visitors a year. 154 operational and construction jobs and an estimated 444 jobs overall, taking into account new visitor spend, new businesses in the	A detailed construction timetable will be finally confirmed at Financial Close. A short lead in time is required to a start on site which is projected to start in
coast. A visitor centre, restaurant and exhibition	Pearce	provided and also funds of £3m from the Local Enterprise	refurbished arches to the west and general boost to the economy.	earnest in the New Year. There may be some overlap

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space on the site of the root end of the West Pier will also form part of the attraction. Refurbishment of the existing West Pier Toll Booths will be included in the design. Wider landscaping will form part of the final regeneration of this section of the seafront.		Partnership. The council is continuing to work on completion of all Due Diligence and final review of all contract documentation as well as negotiating final terms for the Facilities Agreement with other lenders such as the LEP and Equity Partners. Meetings between representatives of Marks Barfield Architects, the Equity providers, the LEP and the council are ongoing and are progressing steadily towards a conclusion.	Once the i360 starts on site the West Pier Trust will also proceed with their plans for a new Heritage and Visitor Centre (to be part funded by the Heritage Lottery Fund) to be located to the east of the i360 site. With final funding secured, a bid for this can now be made and this is projected to be submitted in mid November 2012.	with Archway works which are due to start on 5 November and run for 50 weeks. <u>Completion of i360 is currently</u> targetted for March 2015.
New England House The proposal is to establish a future vision for New England House as a large scale, high profile and visible managed business centre focused on the digital media and creative industries. The early vision concept is for a consortium of partners including the University of Sussex, Wired Sussex and the city council to agree a clear partnership vision, viable business case and funding package for the development of New England House as a digital media hub.	Director: Geoff Raw Project Mgr: Max Woodford	Work is complete on refreshing, updating and drawing together previous survey work to get a better understanding of the condition of the building and the potential costs involved in renewal. This information will help to inform subsequent stages. The next step is to look at risk and governance implications of various options for achieving that refurbishment option, including potentially soft market testing the best methods for levering in capital investment.	A total refurbishment would see an investment of c.£10m. It would ensure the city council is leading on the implementation of regeneration plans for the London Road area.	A position paper will be prepared on the overall project in Winter 2012/13.

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<b>Open Market</b> To redevelop the Open Market to create an exciting mixed use development combining a new modern market offering a diverse retail offer and promoting fresh, healthy food and local producers with affordable housing, arts based workshops and a venue for street art and entertainment. The new market will be operated on a not for profit basis for the benefit of the community and contribute to the wider regeneration of the London Road area.	Director: Geoff Raw Project Mgr: Richard Davies	<ul> <li>P&amp;R approval in April 2006 to support the Open Market Traders Association (OMTA) to prepare a redevelopment proposal.</li> <li>December 2008 Cabinet granted landowner consent for the outline proposal submitted by OMTA and development partner Hyde Housing Association along with the draft Heads of Terms and agreed establishing a 'not for profit' Community Interest Company (CIC) to raise loan finance and take on ownership and management of the new market.</li> <li>Landowner consent under delegated authority approved for RIBA Stage D scheme in February 2010, prior to Hyde submitting a planning application.</li> <li>Planning permission granted March 2011.</li> <li>Brighton Open Market CIC formed with members being the council, OMTA, Hyde Housing and Ethical Property Company.</li> <li>March 2011, Development Agreement completed and entered into by the council, Hyde Housing and Open Market CIC.</li> <li>Triodos Bank confirmed conditional offer of a £1m mortgage to CIC for contribution towards the construction costs of the new market. Solicitors are</li> </ul>	<ul> <li>New covered market with 44 permanent market stalls surrounding a central market square for temporary stalls, visiting markets and a variety of activities</li> <li>ClC to operate the market for local benefit</li> <li>12 A1/B1 workshops</li> <li>&amp;7 affordable housing units</li> <li>£12.5m external capital investment in local infrastructure</li> <li>Approximately 80 FTE construction jobs</li> <li>120 jobs in the new market, workshops and ClC</li> <li>New opportunities for small business start ups</li> <li>Venue to promote produce and local producers</li> <li>Code level 4 for disabled residential units (8 out of a total of 87 units)</li> <li>Very good thermal performance of building fabric</li> <li>Photovoltaics, green roofs, green walls and street tree planting included in scheme</li> <li>Works started on site in October 2011</li> <li>Temporary market operational from 9 January 2012</li> <li>Temporary market moved to phase 2 new stalls 29 October 2012.</li> </ul>	<ul> <li>Monitor redevelopment to achieve project aims and a successful outcome.</li> <li>Continue officer support for management and administration of CIC.</li> <li>Complete mortgage agreement between CIC and Triodos Bank November 2012.</li> <li>New market completed and opened August/September 2013.</li> </ul>

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Description	Lead	status		and milestones
		now agreeing terms.		
Permanent Traveller Site Project undertaken to manage site selection, delivery of consents and build out of a new permanent traveller site providing 16 permanent pitches for traveller families with local links.	Director: Geoff Raw Project Mgr: Max Woodford	Research has established that the city has a need to find space for 16 permanent traveller pitches to meet the accommodation needs of traveller families who have well established local links. A permanent site will offer those travellers resident in the area greater stability, as well as freeing up space at the transit site. It is proposed that the new site will be built wholly using grant funding administered by the Homes and Communities Agency (HCA). Whilst it will meet the specific housing needs of a certain group, in all other respects, the proposed permanent traveller site is no different than other forms of affordable housing. Residents will have to pay rent and council tax for their pitch, as well as cover their own utility bills. Following an exhaustive site selection process, in March 2012 Cabinet approved the selection of Horsdean as the council's preferred location and agreed to issue landlord's consent and for officers to submit a planning application on the site. Pre-application consultation with South Downs National Park Authority is on-going and informing	Provision of a target of 16 new permanent pitches providing homes for families. Freeing up of transit provision in the city and so reducing unauthorised encampments. Visual screening to reduce the impact of the existing transit site on the National Park.	Late 2012 – submission of planning application. Summer 2013 – Commence work on site.

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		the design work.		
Preston Barracks Redevelopment of the council owned 2.2 hectare brownfield site to create a mixed use development that will act as a regenerative catalyst for this part of the city. The site, on the main Lewes Road, is an 'urban gateway' to the city from the 'Academic Corridor' (close to Brighton and Sussex Universities). The site is therefore of strategic importance to Brighton & Hove. Since March 2009, the council has been working in partnership with the University of Brighton to explore opportunities for the redevelopment of the former barracks site and adjacent university land spanning the Lewes Road; effectively doubling the development area.	Director: Geoff Raw Project Mgr: Mark Jago	A 'Shared Vision' that established the partners' joint aspirations for a high quality comprehensive redevelopment was agreed in September 2009. In 2010 the partners commissioned a Site Capacity Assessment (SCA) to examine development potential and options in respect of scale, height and massing across the wider site. The SCA, completed in October 2010, demonstrated development potential and confirmed that the partners' aspirations could be met across the wider site area. A planning brief was prepared during 2011 and this was approved at the Planning, Employment, Economy & Regeneration CMM on 15 September 2011. In December 2011, the partners jointly commissioned a masterplan. Following a joint tendering process, Hawkins Brown Architects were appointed in February 2012 and commenced work in April 2012. During the past six months the partners have worked closely with the consultant team to inform and develop the masterplan. The process has involved a series of technical meetings with council	High quality, sustainable, employment-led, mixed use development that will act as a regenerative catalyst for this part of the city. The scheme is expected to include a significant amount of employment space, new homes, retail units, a new University Business School and student housing. The scheme will greatly improve the built environment in this part of the city, a key approach to the city centre, and will better integrate with neighbouring residential and business land.	<ul> <li>Presentation to Partners Meeting – 18 September</li> <li>Presentation to Project Board – 4 October</li> <li>Draft masterplan submitted – 12 October</li> <li>BHCC comments issued – 25 October</li> <li>Final draft masterplan fdue to be submitted – mid November 2012</li> <li>Final Partner review and support – November 2012</li> <li>Referral to Project Board for agreement – November 2012</li> <li>During masterplan preparation, the partners continue to explore longer- term partnership, delivery and procurement arrangements.</li> <li>Report masterplan and delivery proposals to Committee - early 2013.</li> </ul>

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		officers (e.g. Housing, Sustainability, Transport, Economic Development) and presentations to Partners Meetings and the Project Board, the most recent of which on 4 October. Considerable progress has been made and the broad principles for land uses and the relationship between uses have been established. A draft masterplan report was submitted to the partners on 12 October. BHCC officers reviewed the draft report and have issued comprehensive comments that are to be addressed in the final draft report that is due by mid-November.		
Released Land at Falmer Redevelopment of the former Falmer School land that was not required for the Brighton Aldridge Community Academy (BACA).	Director: Gil Sweetenh am Project Mgr: Richard Davies	<ul> <li>Falmer High School land surplus to BACA requirements is available for alternative uses.</li> <li>Cabinet February 2012 gave delegated authority to proceed with a licence for TCSL to use the site for temporary stadium parking and provide a temporary home for the Bridge Community Education Centre.</li> <li>This delegated authority (to the Strategic Director, Resources in consultation with the Leader of the Council and Cabinet Members for PEER, Transport &amp; Public Realm, and Finance &amp; Central Services) was given subject to a viable business case and the granting of planning permission.</li> <li>An urgency decision was taken in</li> </ul>	<ul> <li>Brownfield land brought back into efficient use.</li> <li>Short term support of TCSL to provide temporary stadium parking.</li> <li>Potential capital receipt in the long term.</li> <li>Potential for new student accommodation and educational facilities combined with stadium parking.</li> <li>Potential to provide new permanent home for the Bridge Education Centre.</li> </ul>	<ul> <li>Council to grant licence to TCSL for use of land for temporary stadium parking and temporary accommodation for the Bridge.</li> <li>Prepare development brief and seek development partner to test the market and to achieve the long term regeneration of the site, Winter 2012.</li> <li>Continue officer support for Bridge to seek a permanent home.</li> </ul>

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		<ul> <li>accordance with the scheme of delegation to grant a licence to TCSL to commence works not requiring planning permission, effective 6/03/12. Reported to Cabinet on 15 March 2012.</li> <li>Planning permission granted April 2012 for use of the site for temporary stadium parking, associated works and a temporary home for the Bridge Centre.</li> <li>The Bridge moved into its new temporary home in May 2012.</li> </ul>		
Amex Community Stadium The construction of a 22,500 capacity stadium for Brighton & Hove Albion Football Club together with supporting infrastructure, 2000m2 of education accommodation and facilities for conferences, meetings and events. The stadium is built on land which is mostly owned by the city council, the remainder being owned by the University of Brighton.	Director: Geoff Raw Project Mgr: Chris Mortimer (who retired in 2011)	The main stadium contract completed on 31 May 2011. The first game was played at the new stadium on Sat 16 July 2011. Temporary planning permission granted 22 June 2011 by Lewes DC for parking on adjacent land, part of which is owned by the Council, for 3 years. Terms agreed for parking at Park Wall Farm. Planning permission granted on 25 April 2012 for an additional 8,250 seats.	The new stadium is having a significant impact on the city. It is a landmark building at a key entrance point to the city and provides not only a high quality sporting venue but also a range of facilities for conferences, events etc and supports a programme of educational and community provision through Albion in the Community and other education providers. The building contractor has maximised the use of local labour and contractors so far as possible consistent with the nature of the work. In its hiring policies for operation of the stadium both the Club and their contractors have actively sought local employees. Around	An application for 8,250 additional seats at the stadium was considered at the Planning Committee on 25 April 2012. The Committee was minded to grant planning permission subject to completion of the s106 Planning Obligation and deeds of variation and the conditions and informatives all as set out in the report.

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			BN postcodes.	
Ultrafast Broadband The city council has submitted a bid to DCMS under the second phase of the Super-Connected Cities Programme to roll out delivery of ultrafast broadband and wireless internet across a contiguous area at the heart of the city.	Director: Geoff Raw Project Mgr: Max Woodford	'Second tier' cities were invited to bid following a process of lobbying by the city's MPs and Members. There is a £50m pot to be bid for by 27 cities. All bids need to prove that they are not in breach of state aid rules.	Funding requested will provide additional connectivity to 1,225 dwellings and 810 businesses not currently served by ultrafast broadband. This represents an additional 1% of homes and an additional 11% of businesses in the city, taking total residences and businesses passed to 96% and 92% respectively.	Application Submitted: 17 <sup>th</sup> September 2012 Notification of Success: Autumn Statement (5 <sup>th</sup> December 2012) Date for spending of grant: By April 2014.